

As of May 15, 2025

CALFRAC WELL SERVICES LTD.

BOARD OF DIRECTORS COMMITTEE LIST

Audit Committee

The Audit Committee of Calfrac Well Services Ltd. ("**Calfrac**") is comprised of the following independent¹ directors, all of whom are financial experts²:

1. Holly A. Benson (chair)
2. Anuroop Duggal
3. Chetan Mehta
4. Charles Pellerin

Compensation, Governance and Nominating Committee

The Compensation, Governance and Nominating Committee of Calfrac is comprised of the following independent directors:

1. Anuroop Duggal (chair)
2. George S. Armoyan
3. Charles Pellerin

Health, Safety and Environment Committee

The Health, Safety and Environment Committee of Calfrac is comprised of the following independent directors:

1. Douglas R. Ramsay (chair)
2. Chetan Mehta
3. Holly A. Benson

¹ "Independent" refers to the standards of independence set forth within Section 1.4 of National Instrument 52-110 Audit Committees.

² Additional information on the relevant qualifications of the Audit Committee members is available under their respective director biographies on Calfrac's website at the following link: <https://calfrac.com/about-us/leadership/>.